# **GANT HIGHLIGHTS 2018**





#### PARTNERS

Australia & New Zealand Italy Libya China Morocco Croatia incl Serbia, Montenegro Slovenia, Bosnia Norway -Herzegovina, Macedonia Albania, Kosovo Romania & Bulgaria Denmark incl Iceland, Greenland, Faroe Islands Slovakia incl Czech Republic, Hungary Eavpt Finland incl Lithania, Estonia, outh Afria cl Namib Greece incl Cyprus, Malta India incl Bangladesh, Sri Lanka, Nepal, Maldives Ukraine Israel

# LICENSEES Ö $\mathbf{0}\mathbf{0}$ Russia incl Kazakhstan, Belarus

### PRODUCT



13,1 Million products produced

89% Made from natural materials

BCI Membership with Better Cotton Initiative 25% of all cotton was sourced through BCI

37% China

33% Europe

24% India

7% North Africa



### PEOPLE

MANAGERS 63% Women 37% Men

9 Whistle blower reports 2 Non-compliances towards policies

4% Absenteeism 3% Sickness absence

100% Attended Modern Slavery Act training 100% Signed internal Code of Conduct

28%

72%



100% Apparel suppliers signed Code of Conduct 100% Factories in Asia, Africa & Turkey assessed by 3<sup>rd</sup> party

**100%** Implemented Restricted Substance List 100% Apparel suppliers signed Animal Welfare Policy

### PLANET



**130 000 TONNES** greenhouse gases from scope 1-3



**COMMITMENT TO SOURCE 100%** of all cotton sustainably in 2022



**100% PACKAGING MATERIAL** is forest Stewardship council certified







MIT

5%

**CONSCIOUS CHOICES** to reduce climate footprint from logistics transport

### WATER



PARTNERSHIP WITH WATERKEEPER ALLIANCE Supporting the goal to protect drinkable, fishable & swimmable water around the globe



WORKING WITH LEADING SUPPLIERS To reduce water footprint within production

Working towards transforming the cotton production worldwide into a more sustainable one through BCI



#### GANT BEACONS PROJECT

Partnering with fishermen in the Mediterranean to remove some of the approximately 165 million tons of plastic floating in our oceans, and upcycle it to the yarns for our GANT Beacons Project shirts

# **GANT SUSTAINABILITY REPORTING 2018**

#### SPECIFICATION ON FRAMEWORKS

- GANT Holding AB, org.nr 556747-3581 draws this report
- All subsidiaries are included
- This is a report for the whole year of 2018
- Underwear and Home included since they are operated by GANT Group companies
- The report is divided into People, Product, Planet and Water according to GANT standards
- Calculation factors are specified in the sustainability notes

#### ABOUT GANT

GANT is an original preppy American lifestyle brand with European sophistication offering premium clothing for men, women and children, as well as accessories and home furnishings. GANT are aiming to be the leading preppy American sportswear lifestyle brand in the world.

GANT is a company driven by a simple idea: Never Stop Learning. It's a belief that has guided us since 1949 when Bernard Gantmacher founded a shirt making company in the college town of New Haven, Connecticut. Our sustainability work is done in the spirit of the Never Stop Learning credo. It is how we educate ourselves and act on our ethical, environmental and social responsibilities. We believe this conscious, sustainable approach to designing beautiful products is the future of good business.

#### **BUSINESS MODEL**

The Company's business model is based on the granting of marketing and sales rights of GANT-branded clothing products, within a geographical area, to a master franchisee. The master franchisee purchases, at its own risk, products designed by the Company and manufactured by various third-party suppliers. Increasingly, however, the Company purchases from the suppliers and resell to the master franchisees. In either case, the master franchisee pays the Company a royalty based on its sales.

The GANT Group has own subsidiaries that operate in Austria, Benelux, France, Germany, Great Britain, Portugal, Sweden, Switzerland and the United States of America. These subsidiaries are operating both the wholesale and retail business in their respective countries and receive their margins associated with this form of distribution. The GANT Group also has operations in Turkey and Poland through joint ventures. GANT also has agreements with licensees. The licensees manufacture and sell Footwear, Eyewear, Underwear, Home products and Time products under the GANT brand and pay a royalty to the Company based on their sales. The Underwear and Home licenses are operated by GANT Group companies.

#### **BRAND VALUES**

#### WE ARE AUTHENTIC

Authenticity is crucial if we want to be perceived as sincere and credible in the marketplace.

#### WE ARE INNOVATIVE

Challenging the status quo is in our DNA. Not only have we invented a variety of shirt details that are identifiably loved, but we are also about approaching things in new ways. We encourage curiosity and creativity in our organization since we believe this only further nourishes our passion for style.

#### WE ARE PASSIONATE

We believe we are the most attractive brand in the world with a unique positioning: passionate for American sportswear and European sophistication. We are also passionate about the people we work with on a daily basis and the products that we offer.

#### VISION AND STRATEGY

We operate in a global world with a global perspective. What happens in the world affects us and we understand and act with the knowledge that we have an impact on the environment where we operate.

GANT is a company built on its beliefs. We strive to stay true to ourselves as individuals and to follow our corporate core values. We take responsibility for our actions and the impact that they have. We recognize that we can contribute to the development of a sustainable society.

Factors including political instability, war, natural disasters, climate change and mass migration increase the risk of human rights abuse. As a global company, GANT has a responsibility to consider the ways in which we can withstand such abuses. One element is the care with which we choose and manage our professional relationships. We work closely with suppliers to constantly improve the quality and efficiency of our work while at the same time setting clear objectives for addressing social, economical and environmental issues. To make sure all parts of our organization understand and adhere to GANT's values, including supply chains, we have established programs based on our beliefs. These programs must be agreed to by anyone working with GANT.

In 2018, GANT has set up a new sustainability roadmap to align our ambitions with our challenges. With the help of representatives from all functions we have planned tangible strategies, until 2030, to satisfy our economical, social and environmental responsibilities both within our own operations and throughout our whole supply chain. This roadmap naturally reflect GANT Sustainability Vision and defines precise objectives within our four key areas: People, Product, Planet & Water. This is then trickled down into targets for all departments. The vision for 2030 is: Our vision is to make the world a more beautiful place.

In keeping with GANT's belief that we should Never Stop Learning, we've adopted a philosophy of creating products that are premium, preppy, timeless and designed to have a long life. To celebrate our heritage of being a bio-based businesses, we will continue to source traceable and sustainable plant-based materials globally. This is how we can educate ourselves and act on our ethical, environmental and social responsibilities.

GANT will be a brand known and loved for improving waterways in the world. We believe this conscious, sustainable approach to designing beautiful products is the future of good business.

#### UNITED NATIONS SUSTAINABLE DEVELOPMENT GOALS

At GANT we seek to align ourselves with the United Nations Sustainable Development Goals through integrating it into our strategic plans. Our prioritized goals are highlighted below and we acknowledge that we as a global company need to work with all 17 goals.

Goal 4. Quality Education Goal 6. Clean Water and Sanitation Goal 12. Responsible Consumption and Production Goal 14. Life below water Goal 17. Partnerships to achieve the Goal

#### MATERIALITY AND RISK ANALYSIS

In 2018, the Sustainability department updated the risk analysis due to changes in business intelligence and macro trends globally. No new risks were added but already identified risks were re-evaluated.

The updated risk analysis was based on the risk analysis conducted in 2017 by the Global Management Team. All identified high risk areas have a relevant policy, mitigation plan and target to minimize the risk. When GANT is not in the measure to mitigate the risk, e.g. natural disasters, an extra attention is provided. All risks are presented in the sustainability notes.

In 2017 a new materiality analysis was conducted. Benchmarking, analyzing megatrends and interviews with stakeholders was all part of the materiality analysis. The analysis made it possible to identify which aspects that can be considered material for GANT and resulted in a list of 30 material aspects. All material aspects are presented in the sustainability notes.

The 2017 materiality analysis was based on an analysis that GANT conducted in 2015 in order to target GANT's sustainability efforts on the most significant material issues. The analysis resulted in 12 material aspects that set the Sustainability strategy and roadmap for GANT.

Looking forward, GANT will continue to evaluate and refine the material aspects as required as we acknowledge that we need to adapt to the constantly changing risks and needs from stakeholders.

#### STAKEHOLDER ENGAGEMENT BY NEW INITIATIVES

Stakeholder engagement has been taken into account in the materiality analysis and is constantly re-assessed due to new stakeholder needs and demands. GANT has identified several stakeholders as; GANT employees, suppliers, significant business partners, sustainable retailers and other organizations to mention a few.

We strongly believe that our professionals relationships, partnerships and memberships enhance directly the influence we have on social, environmental and economical factors. To us, the influence we can have on those factors is enhanced by our professional relationships.

In 2018 GANT sourced almost 25% of the total cotton consumption from Better Cotton Initiative (BCI). GANT became a member of BCI in (November) 2017, to contribute to the transformation to a sustainable cotton production worldwide.

In 2018 GANT also prepared for the memberships within Sustainable Apparel Coalition (The Higg Index), UN Global Compact and Textile Exchange and successfully became members in the beginning of 2019.

### PEOPLE

People are at the heart of everything that we do. To us the foundation of a responsible business is education and personal development as well as health and the ability to exercise human rights. The 2030 vision for People is:

By 2030, GANT is an equal company building pride across all touchpoints. In line with the Never Stop Learning credo we continuously educate ourselves and others, striving to give people opportunities to evolve and reach their full potential.

#### **HUMAN RESOURCES**

The shared principles at GANT set the ground for common responsibility, a common sense that guide our actions. The internal values apply to ethical principles as a whole as well as our behaviours within GANT. Compliance of the Code of Ethics is ensured through the Code of Conducts and creates an ethical awareness at GANT.

In 2018 GANT conducted due diligence based on findings from a survey conducted in 2017 to learn more about the situation regarding discrimination and equal rights in the organisation. Questions were asked about jargon, harassment and offensive treatment in relation to the discrimination rules and equal rights in Sweden. The responses show that GANT employees haven't experienced sexual harassment or violence/threat of violence in the GANT organisation but that a few people have experienced offensive treatment or unsuitable jargon during their time at GANT. In 2018 all global managers conducted management training. One follow-up analysis for GANT Sweden showed no or very little inequality between genders or equal positions in terms of salaries in 2018.

#### SUPPLIERS

The GANT suppliers are important partners to our brand and we are proud to have a global production. GANT is committed to conducting business with fairness and a strong sense of social awareness. In line with this philosophy, and to further strengthen social and environmental standards, GANT has set up a Supplier Code of Conduct. The Code of Conduct communicates the required standards and is an important tool to ensure that the ethics of GANT are carried out in the entire supply chain. The Code of Conduct has been established in accordance with the Organisation for Economic Co-operation and Development (OECD), the International Labor Organization's (ILO) conventions and recommendations, and the United Nations' Global Compact, Universal Declaration of Human Rights, Convention on the Rights of the Child and Convention on the Elimination of All Forms of Discrimination against Women. By signing the GANT Code of Conduct, companies and suppliers are, within their scope of in influence, committing to the social and environmental standards laid down in the Code. They must take appropriate measures within their company policy to ensure their implementation and compliance.

GANT is a member of the Amfori Business Social Compliance Initiative (BSCI) since 2009, an international initiative established to improve working conditions in the global supply chain. Through Amfori BSCI, a common Code of Conduct is shared by 600 companies. This Code of Conduct regulates working environment issues, including workplace health and safety, working hours, forced labour, industrial compensation, ethical behaviour, anti-corruption and prohibition of child labour.

Due diligence is done to assure that all suppliers are compliant with the Code of Conduct. In 2018 all factories in Asia, Africa and Turkey had valid social audits conducted by a third party. 88 audits in total were completed in 7 countries.

#### **MODERN SLAVERY ACT**

We recognize that we can contribute to the development of a sustainable society with no place for modern slavery. It is an issue that we take very seriously. We have a zero tolerance policy for any abuse of human rights. Even though we estimate the risk of modern slavery occurring at GANT or within our supply chains to be small, we are committed to combating it. All suspicions and concerns should be reported to the management who will take immediate action according to the Grievance Process. The Modern Slavery Act statement is made in accordance with Section 54(1) of the Modern Slavery Act 2015. It constitutes of the Modern Slavery and Human Trafficking Statement for GANT AB and other relevant group companies, to prevent modern slavery and human trafficking in its business and supply chain.

Within 2018 a project of evaluating the Modern Slavery Act statement was carried out. The project analyzed the current status of the statement and the outcome showed recommendations of improvements. Within 2018 due diligence was done and e-trainings for all new employees were conducted.

#### **GRIEVANCE AND CORRUPTION**

To ensure that we mitigate corruption both within our own operations and across the supply chain, anti corruption measures are integrated in our Code of Conducts, Code of ethics and in the Bribery policy.

The Grievance Policy and Process is a tool for knowing how to proceed if any non-compliance with the Code of Conduct, policies or of the law is suspected. If a person wants to remain anonymous he or she could report into <u>confidential@gant.com</u>. In any case of whistle-blower accidents or breach of internal code of conduct, due diligence work is always made to mitigate risks and to achieve continuous improvement. External expertise is inlisted if needed.

Within 2018 GANT received 9 whistle-blower reports. Due diligence was done and two of the whistle-blower reports turned out to be breaching policies and therefore confirmed non-compliances. One of the noncompliances were regarding harassment of an employee by a manager. Actions were taken and the manager left the company. The other noncompliance concerned the mohair animal welfare scandal in South Africa.

### PRODUCT

At GANT we believe in designing our products with a conscious, sustainable approach. For GANT it starts with timeless design, natural materials and a dedication for high quality. In 2018 GANT suppliers produced 13,1 million products with this approach. Our 2030 vision for Products can be seen below:

By 2030, GANT will have full transparency and traceability from dirt to shirt. We will accelerate sustainable business, together with leading partners, to ensure our customers know the amazing stories behind the products they wear and love.

#### NATURAL MATERIALS

At GANT 89% of our material is made from natural fibres. To make sure that these natural resources can be used in the future we have several strategic programs in place to mitigate scarce resources and take care of the resources that we already have.

One of the programs is the sustainable cotton staircase that is a plan on how to increase the ratio of sustainably sourced cotton until we reach 100% sustainably sourced cotton in 2022. In 2018 GANT sourced nearly 25% sustainably sourced cotton.

GANT also has a reduce, reuse, recycle policy in order to implement a closed loop system strategy to all parts of the business. GANT takes responsibility for unsold goods and provides solutions for those products to get a second life together with the organization New Life.

We acknowledge that high quality and durability is one of the cornerstones of our sustainability work. The GANT Supplier Agreement includes requirements for quality testing to be conducted. In case of non compliance to GANT quality standards, suppliers need to make sufficient adjustments to keep high standards.

#### HOW WE PACKAGE AND SHIP THE PRODUCTS

GANT has established a packaging policy in order to work with efficient packaging and appropriate solutions for our products. To continuously strive to minimize negative impact on the environment by our packaging, the packaging policy emphasise the use of renewable and sustainable sourced materials. All paper product packaging is FSCcertified. GANT has also established a transport policy to be able to minimize negative impact on environment by striving to always have full truckloads and minimize airfreight. There are also on-going projects on on how to increase fill rates.

### PLANET

At GANT we acknowledge that the planet has a limited amount of resources. Respect for the environment is a natural part of the business process and integrated into all of our activities. We strive to decrease our footprint at our own sites and across our supply chain.

We acknowledge the impact our business has on water, climate, air, land use and biodiversity and take actions accordingly. The 2030 vision for Planet is:

By 2030, GANT will be a brand focused on keeping and developing new bio-based businesses by creating products that are premium, preppy, timeless and designed to have a long life.

#### CHEMICALS

To manage chemicals, GANT has a restricted substance list policy compliant with and stricter than both REACH and OEKO-TEX Standard to make sure that the consumer can always feel safe wearing GANT clothes. GANT allows no PVC, biocides or silver ions in products and continuously works to improve the routines to ensure product quality, security and thereby reduce the environmental impact of the products.

#### ANIMAL WELFARE

GANT Animal welfare policy has been created to encourage, promote and secure good husbandry practices and respectful treatment of animals. Breeders and all parties handling the animals should adhere to the Five Freedoms defined by EU Farm Animal Welfare Council/World Organization for Animal Health (OIE). Raw materials used by GANT originating from animals can only be a by-product from meat production. The origin of wool must be sourced from producers with good animal husbandry, no mulesing is allowed. Down and feather must not originate from farms practicing live-plucking or forced feeding. Wool, down and feathers must be certified. No fur, endangered species, caged animals, mohair from South Africa, rabbit hair, angora is allowed at GANT.

GANT continues to source all wool from mulesing free farms and all down and feathers are certified.

On the 9th of May 2018 GANT stopped all new production containing mohair from South Africa. This action was taken based on the report from People for Ethical Treatment of Animals (PETA) regarding the horrible treatment of angora goats in South Africa.

### WATER

Water is part of our coastal heritage and as a company we acknowledge that water is an area that we need to address and work on from an impact perspective. Our 2030 vision for Water is:

By 2030, GANT will be a brand known and loved for leading the journey to protect and safeguard drinkable, fishable and swimmable water for current and future generations.

According to the GANT Water Policy we are continuously calculating our water footprint and is striving for both reducing it within our supply chain by partnering up with leading suppliers and promoting closed loop systems to reduce water usage.

In 2017 we partnered up with Waterkeeper Alliance, the largest and fastest-growing non-profit focusing solely on clean water, GANT supports the organization's mission through an annual charity contribution also conducted in 2018. This partnership serves as one of GANT's next steps on an environmentally conscious journey, in our ambition to make the world a better and more beautiful place. The goal is to help protect drinkable, fishable and swimmable water around the globe.

Within 2018 GANT also launched The GANT Beacons Project. We partnered up with fishermen in the Mediterranean to remove some of the approximately 165 million tons of plastic floating in our oceans, and upcycled it to the yarns for our GANT Beacon Project shirts. This is part of our commitment to cleaning up the oceans for current and future generations. By consciously choosing natural materials, 89% in 2018, GANT works to prevent microplastics from ending up in the oceans.

# FUTURE

We recognize that we play a role in the development of a sustainable future. Continuous improvement is a part of working with sustainability. We acknowledge that we are accountable and take personal responsibility as well as understand our role in a global perspective. We look forward to continuing to making the world a more beautiful place.

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|---|--|---|--|---|---|---|--|---|--|--|---|---|
| Legal compliance, Future business<br>demand   | Business model, Legal compliance,<br>Financial performance, Taxes, Future<br>business demand, Presence in<br>markets, Sales channels   | Legal compliance. Human rights,<br>equality and diversity   | Legal compliance, Cade of conduct<br>and responsible management.<br>Human rights, equality and diversity,<br>Social and environmental demands<br>on supplets. Traceositity and<br>transparency of the supply chain   | In resources  | Human resources   | Human rights  | Human rights, equality and diversity   | Code of conduct and responsible<br>management. Human resources  | Code of conduct and responsible<br>management. Human resources   | Anti corruption  | Dialogue and communication with stateholders, Associate Memberships engagement. Communities   | teriality analysis                      |
| IT (System Security, System support to the<br>business. System compliance 2020, System<br>availability, Third party IT system<br>dependency)<br>Leaal compliance                                | Brand (Reputation, Competition, Global<br>relevance, Responsible business, Social<br>media<br>Sales, E.com, Outlet, Retail, WS-3rd part<br>market sale)<br>Legal compliance<br>Finance | Legal compliance (Taxes, Modern slavery<br>act, Mandatary sustainability reporting,<br>GDPR, IP infringement external, IP<br>infringement internal)<br>Supply chain | Supply chain (Warehouse, Stock value,<br>Sourcing, Technology risk Social and<br>environmental demands on suppliers.<br>Transport distribution, Transport price)<br>Sustainability (Animal welfare, Chemicals,<br>Climate, Water, Energy, AR, Social)  | ÷   | H   | Ŧ   | Ŧ  | Ŧ   | HR (Salary increase. Competence, Atractive<br>workplace. Diversity, Right people on right<br>places. EHS, Human resources)   | France (Francial stability, Anti corruption,<br>FX, Mergers/acquisitions/divertures, Stock<br>Trading interventions, Portfacility and<br>growth, Transparency, Business model,<br>Ethics risk. Indirect sourcing, Liquidity, Thett<br>and fraud) |   | Risk analysis                           |
|   | -GANT Global Targets and Strategy<br>-Sustainability Roadmap   | -The UK Modern Slavery Act 2015<br>-Code of Conduct<br>-Grievance Policy and Process<br>-Sustainability Roadmap   | -Code of Conduct<br>Trind party factory audits<br>-Factory visits<br>-Membership in Amfori BSCI<br>-Working with GANT<br>-Suspline agreement<br>-Suspline agreement  | - Leadership programs<br>-Retail programs<br>-Enforce Never Stop Learning<br>-Retail Academy<br>-Sustainability Roadmap   | -Work environment Policy<br>-Rehabilitation Policy<br>-Providing preventive healthcare<br>-A healthier GANT Activity Pack<br>-Sustainability Roadmap  | -Grievance Policy and Process<br>-Sustainability Roadmap  | -Code of Conduct<br>-Diversity and Equality Policy<br>-Discrimination, victimization and<br>harassment Policy<br>-Sustainability Roadmap   | -Code of Enhics<br>Code of Enhics<br>Wate Environment Palicy<br>Drugs and Alcoha Palicy<br>Druestir) and Equality Palicy<br>Discrimination, victimization and<br>harassment Policy<br>-Sustainability Riod      |  | -Code of Conduct<br>-Code of Ethics<br>Bribery Policy<br>-Bribery Policy<br>-Guideline for Gifts<br>-Corporate Entertainment Policy<br>-Sustainability Roadmap   | Sustainability governance<br>menberkhps/partnerships in:<br>Beter Cotron Intative<br>Vitater Keeper Alliance<br>Pise<br>Svensk handel<br>Amfori<br>Sustainability Roadmap<br>Sustainability Roadmap<br>And other significant stokholder as:<br>GANT Employees Lappliers in suspity<br>GANT Employees Lappliers in suspity<br>GANT Employees Sustainable<br>Communities. Nations, Sustainable<br>retailers etc   | Governance                              |
| -To be GDPR Compliant<br>-Roll out sustainability initiatives for<br>Green IT   | -Create new Sustainability Roadmap<br>running from 2019 to 2030  | -Evaluate Modern Slavery Act Statement<br>-Conduct due diligence based on<br>evoluation<br>-Train 100% of employees at GANT HQ<br>and UK HQ                         | -100% of apparel home and underwear<br>suppliers to sign updated Code of<br>Conduct<br>-Update Working with GANT<br>-100% of suppliers in Asia. Africa and<br>Turkey assessed by third party auditor<br>according to risk analysis   | -Train all managers<br>-Train all retail employees<br>-Train all employees on sustainability<br>matters and policies  | -Providing team health initatives<br>-Continue to have healthy employees<br>with low sickness and absence rate  | -Update Grievance Policy and Process<br>-Report on whistle blower accidents<br>-Report on nan-compliances with<br>policies<br>-Full compliance with Grievance Policy<br>and Process               | -An equal and diverse workplace with equal opportunities   | -100% sign Code of Conduct<br>-Full compliance to Code of Conduct   | -Conduct engagement survey to<br>measure engagement and cultural<br>index<br>-Engagement score 90/100 to 2020  |  | -Roll out of sustainability membership<br>and initiarise staticase<br>-Continue developing current<br>memberships and partnerships  | Goal 2018                               |
| -Rolled out Green IT via Infrastructure As A Service<br>(IAAS) Cloud transformation<br>-Rolled out new printing solution increasing<br>intellectual property and reducing paper<br>construmtion | -New Sustainability Roadmap in place running from 2019 to 2030   | t<br>-Due dilligence conducted<br>-100% of the employees at GANT HO and UK HQ<br>have done digital modern slavery act training                                      | <ul> <li>JOS% of apparel, home and underwear suppliers<br/>signed Code of Conduct</li> <li>100% of the factories in Asia. Africa and Turkey<br/>hore valid third party audits</li> <li>88 audits complete in 7 caunties including Europe<br/>-88 audits complete in 7 caunties including Europe<br/>-88 audits complete in 7 caunties including Europe<br/>-80 production in Europe have been assessed before<br/>Tirst order placement</li> <li>-Production with 59 suppliers and 105 factories</li> </ul>  | -All managers conducted leadership program<br>-Retail employees were trained through Retail<br>Academy<br>-100% on HQ have done training on sustainability<br>matters and policies through digital training | -Assenteesin 4.2%<br>-Sickness absence 2.6%<br>-87% of employees at AB used preventive health<br>-araite benefits<br>-initiatives as yaga, running teams, choir, football,<br>skiing in place | -Updated Grievance Policy and Process<br>-Nine whistle blower accidents reported<br>-Due diligence work an exported whistle blower<br>accidents conducted<br>-2 cases of reported non-compliances | -72% female. 28% male employees<br>-63% female. 37% male managers<br>-Salary Analysis for GANT in Sweden showed no or<br>very little inequality between genders or equal<br>positions in terms of salaries | -100% of employees signed the Code of Conduct<br>-1-case of non-compliance was reported. It<br>concerned harrossment of an employee by their<br>manager. Actions were taken and the manager left<br>the company | .1422 employees<br>.71% in retail and 29% in the offices<br>.685 were recruited and 680 left the company<br>.685 were recruited and 680 left the company<br>.595 response rate and showed that GANT is a high<br>performing brand towards benchmark<br>.Received Powered by People Employee Experience<br>Award for being an of the top 10 high-performing<br>brands | -No case of corruption was reported<br>-Updated Grievance Policy and Process<br>-100% of all product suppliers have signed Code of<br>Conduct  | Prepared for membership in Sustainable Apparel<br>Coolition and became member in January 2019<br>Prepared for membership in UN Global Compact<br>and became member in January 2019<br>Prepared for signing the Fashion Industry Charter<br>for Climate Action and successfully did so in<br>February 2019<br>-Achieved almost 25% of total cotton sourced from<br>BCI<br>-Attended training courses from Amfori and Rise<br>Constant dialogue with stateholders | Outcome 2018                            |
| -GDPR Compliant   | Update current Sustainability Roadmap  | -Conduct new Modern Slovery Act Statement<br>-Full compliance with the Modern Slovery Act<br>Statement  | A sustainable and transparent supply chain<br>-GANT Continous Improvement Environment in<br>place<br>-100% of suppliers in risk countries assessed by third<br>party auditor according to risk analysis<br>-Full compliance with Code of Conduct and Policies  | All employees being part of the Never Stop Learning initiatives   | <ul> <li>Providing team health initatives</li> <li>Continue to have healthy employees and low sickness and absence rate</li> </ul>  | -O reported non-compliances<br>-Full compliance with Grievance Policy and Process   | -An equal and diverse workplace with equal apportunities   | -100% sign Code of Conduct<br>-Full compliance to Code of Conduct   | -Conduct engagement survey to measure<br>engagement and cultural index<br>-Engagement score 90/100 to 2020   | -GANT Continous Improvement Environment in<br>piece<br>-Working according to EU sustainability taxonomy<br>-New Compliance Apogram in piece<br>-New Compliance Sugnet Code of Conduct Anti comption  | -Executed sustainability memberships & initiatives<br>statraces<br>-Hove internal sustainability committee<br>-Hove internal sustainability toolbox   | Goal 2023                               |
| Social aspects and employees<br>Human rights<br>Environment   | Business model   | Human rights  | Human rights   | Social aspects and employees<br>Human rights  | Social aspects and employees  | Social aspects and employees<br>Human rights  | Social aspects and employees   | Social aspects and employees  | Social aspects and employees   | Anti corruption  | Human rights<br>Environment<br>Anti comption<br>Social aspects and employees  | Area in ÅRL                             |

| Original Development<br>Goals     All chove     Production<br>Goals     Continue four<br>Continue four<br>Continue<br>Continue<br>Continue four<br>Continue four<br>Continue four | Other   | Animal welfare   | Water   | Chemicals   | Energy  | Climate   | Environment   | Transport  | Packaging   | Materials  | Products   |
|---|---|--|---|---|---|---|---|--|---|--|--|
| <b>velopment</b><br>All doove   |   | Animal welfare   | Water consumption, water pollution  | Product health and sofety, Chemical management  | Energy and climate  | Energy and climate  | Legal compliance. Social and<br>environmental demands on suppliers.<br>Biodiversity, Air pollution  | Logistics  | Legal compliance. Social and<br>environmental demands on suppliers.<br>Biodiversity. Air pollution. Energy and<br>climate. Water consumption. Water<br>pollution, Chemical management | Customer relations and satisfraction.<br>Timeless Design, Product quality.<br>Product watch and satisfy  | Customer relations and satisfaction.<br>Timeless Design. Product quality.<br>Product health and safety   |
| All above   | hazard, Activist risk, Social involvement,<br>Weather)        | Sustain ability. Supply chain  | Sustainability, Supply chain  | sustainability. Supply chain  | Sustainability, Supply chain  | Sustain ability. Supply chain   | rs.<br>Sustainability, Supply chain   | Supply chain   | rs.<br>1<br>Supply chain. Sustainability  | Sustainubility, Design and development   | Design and development (Innovation,<br>Fabric, Seasonal newness, Brand drivers,<br>Already produced fabric, Trims,<br>Sustainability choices, Speed creation,<br>Beecons, NOS, Customized)<br>Customer   |
| Prioritized goals:<br>Goal 4. Cuality Education<br>Goal 2. Responsible Consumption<br>and Praduction<br>Goal 117. Partnerships to achieve the<br>Goals<br>We acknowledge that we as a global<br>company need to work with all 17<br>goals   | -Risk analysis<br>-Sustainability Roadmap                     | -Animal Welfare Policy<br>-Free Fur Retailer listed<br>-Working with GANT<br>-Sustainability Roadmap   | Water Policy<br>Environmental Policy<br>-Water Keeper Alliance<br>-Beter Caten Initiative<br>-SecQual<br>-Sustainability Roadmap  | Restriced Substance List (RSL) Policy<br>-Membership Rise (The Swedish<br>Chemicals Grup)<br>-Working with GANT<br>-Better Cotton Initative<br>-Sustainability Roadmap                    | -Environmental Policy<br>-Vorking with GANT<br>-Supplier agreement<br>-Sustainability Roadmap   | Environmental Policy<br>Working with GANT<br>Supplier agreement<br>Transport Policy<br>-Pockaging Policy<br>-Sustainability Roadmap   | Environmental Policy<br>Working with GANT<br>Supplier agreement<br>- Code of Conduct<br>- Membership Amfori ISCI<br>- Batter Catton Indiative<br>- Sustaina Falling Rotlardie<br>- Sustaina Falling Rotlardie   | -Transport Policy<br>-Travel Policy<br>-Standard Operating Procedure<br>-Working with GANT<br>-Sustainability Roadmap  | -Packaging Policy<br>Environmental Policy<br>-Working with GANT<br>-Reduce reuse recycle Policy<br>-Sustainability Roadmap  | -Environmental Policy<br>-Reduce-Reuse-Recycle Policy<br>-Sustianoble fibers starcase<br>-Better Cotton Initiative<br>-Sustainat-Milly Roadmap   | -Cucility manual<br>-Code of Practice<br>-Working with GANT<br>-Supplier garement<br>-Supplier Caton Initative<br>-Better Caton Initative<br>-Sustainability Roadmap   |
|   | -Conduct specified risk analysis                              | Full compliance with Animal Welfare<br>Palicy<br>Source 100% certified down and<br>feathers<br>-Source 100% fur free products<br>-Source 100% mulesing free wool | Support organizations that works<br>towards a more sustainable water use<br>-Work with suppliers that promote water<br>use efficiency   |   | Measure energy on a yearly basis with the goal to increase energy efficiency  | Measure emissions from greenhouse<br>gases on a yearly basis with the goal to<br>decrease climate impact  | -100% suppliers in Asia. Africa and<br>Turkey assessed by third party auditor<br>- Full compliance with Environmental<br>Policy<br>- Full recycling at HQ office  | -Below 5% shipped by Gir<br>-Increase fill rate  | -100% Forest Stewardship Council<br>certified packaging materials to<br>customers<br>-Increase fill rate  | Develop new innovative projects with<br>increased sustainability focus<br>implement sustainability ther staticcase   | -No recalls because of reported non-<br>compliances<br>-100% sign Code of practice   |
| SDGs implemented in 2030 Sustainability Roadmap strategies  | -Conducted risk analysis                                      | -Stopped South African mohair due to animal<br>weitare scandal<br>-Sourced 100 % certified down and feathers<br>-Sourced 100 % mulesing free wool                | Continued partnership with Water Keeper Alliance<br>Membership in Better Catton Initative<br>Partnerships with leading supplies to reduce water<br>(oduprint within production<br>r - In 2013 GAT seed 15.2 million cubic meters of<br>water in the production*   | -Due diligence on RSL made based on risk<br>assessment<br>-Restricted Substance List is REACH and OEKO-TEX<br>compliant<br>-11.6 kilotances of chemicals were used in the<br>production*. | <ul> <li>Total energy usage for cultivation of row materials,<br/>production and HO office, warehouse and shops<br/>were 121 GVM* 85% were due production. 8%<br/>due to HO office, warehouse and shops and 7% due<br/>to cultivation of row material<br/>-Renewable energy at HO office</li> </ul> | 130 000 knows* 77% was due to production, 14%,<br>due to extraction of raw materials, 3% logistics, 3%<br>HO office, warehouse and shops 2% packaging<br>materials, 1% business travels<br>- Prepared for signing the Fashion Industry Charter<br>for Climate Action and successfully did so in | -JO0% of the factories in Asia. Africa and Turkey<br>have been assessed by third party auditor<br>Total land use for poduction and autivation of raw<br>materials was 120 square kilometers*<br>- All emissions from poduction and a cultivation of raw<br>materials, NOx, SOX, CO and particles were 19<br>kilotones*<br>- Achieved full office recycling at HO office | Shipping of products** accounted for a total<br>emissions of 3% of total climate impact*.<br>-72% of all ton-kloneters was shipped by sea. 21%<br>by road. 5% by rail and 2% by air.<br>-Conducted analysis on how to increase fill rate<br>-Business travels accounted in emissions of 1% of<br>total climate impact* |   | 89% mode from natural materials. Raw materials in<br>products were 77% cotton. 11% synthetic Tieters. 80%<br>based Tieses***<br>Costen Initative<br>-Control Initative<br>-Counched the first GANT Beacon Project products<br>in partnership with SecOul<br>-Classified and created sustainable fiber staircases<br>- implemented Ties puri of the sustainable fiber staircase | compliance regarding drawstring length on<br>children's clothing. Stacks were successfully stopped<br>and re-worked into compliant products and a<br>customer recall operation was executed. No injuries<br>were reported.<br>-100% signed Code of Practice<br>-Partneship with New Life |
| Continue to address the SDCs in policies and p strategies   | Continue assessing risk as part of the long term-<br>strategy | -Full compliance with Animal Welfare Policy<br>-100% traceable and certified animal fibers<br>according to Animal Welfare Policy                                 | Decreased worker footprint by working with water<br>within practations<br>-Continue partnership with organizations protecting<br>waterwaye<br>r -Be involved in local water initiatives<br>- Implementing sustainable fiber staticases with aim<br>to prevent microplastics from ending up in the<br>oceans | -Implemented new Chemical Management Program<br>- Partnership with Zero Discharge av Hazardous<br>Chemicale<br>-Partnership with Leather Working Group<br>- Partnership with BlueSign     |   | Be compliant with the Fashion Industry Charter for<br>Climate Action by the United Nations Framework<br>Convention on Charale Charaje by reducing<br>greenhouse-gases with 30% by 2030  | /<br>//<br>AFS Concept Rent Repair, Reuse and Recycle,<br>available for all subsidiaries<br>- full compliance with Environmental Policy   | 6<br>-Reviewed Travel Policy<br>-Below 5% shipped by air<br>-Increase fill rate  | -Be compliant with all applicable laws<br>-Ban all single-use plastics<br>-All packaging to be from sustainably managed<br>forests  | Continue to develop new bio-based businesses and<br>implement the sustainable fiber staricroses. The<br>includes having 100% sustainably sourced cotton<br>and fully toxecelie ratural materials.  | d<br>Fully implemented finished product traceability and<br>compliance program   |
| All above   | Risks   | Environment  | ig<br>n<br>Ervironment  | m<br>Environment  | Environment   | Environment   | Environment   | Environment  | Environment   | d<br>Environment   | Social aspects and employees<br>4 Human rights<br>Environment  |